

MacJannet Foundation Annual Report

2003



President's Report



John King

I've just completed a three-year tour as your Foundation's President, and I am still "decompressing" from what was a unique and intense experience. Much has happened in that three years, building on the solid foundation prepared by my predecessor, George Halsey. And it couldn't have been done without your assistance.

What was my major accomplishment? I would flatter myself to think that it was to further the process of putting the Foundation on a solid, professional footing. Realistically, however, I think that is what actually happened. It is not easy to turn a small family Foundation into something more, but all of us saw the potential of what Donald and Charlotte created, and as a result, we are now well on the way to expanding and proselytizing their wholesome, hopeful and creative vision for a better world. We have built our partnership with Tufts University and its European Center into a solid home base from which to carry out our work. And we have built our own relationships with each other into an inspired group of volunteers that enthusiastically seeks ways to do more to further the MacJannet vision

in more effective ways. Donald and Charlotte would have been proud of all of us.

And what remains to be done? A lot. The strategic objectives meetings organized by George have shown just how much remains to be done, and how we must organize ourselves and our work even more effectively. It is the way forward that we have been looking for – a way that shapes our thinking systematically into an organized whole rather than an ad hoc series of proposals and projects that may or may not achieve our goals. Yes, we have a vision, but we need to see how to carry out that vision! And we need to understand clearly where all of us can be supportive, and where there is less than full support for something. Lastly, as always, there is the pressing need to find yet more financial resources for our work. This particular task will be a never ending one.

We could not have been more fortunate that to have Bob Jerome at the helm right now. His credentials are impeccable, and his long experience with the MacJannets gives him just the right insight to transform the results of our strategic objectives work into practical programs to further fulfill the MacJannet vision. We will all work with him in doing this, of course, and he is already setting in place the organizational follow-up arrangements to move ahead with our work.

Lastly, I would close with a simple observation – what a good idea it was to set up the MacJannet Foundation! All of us need to constantly thank the MacJannets for giving us this extraordinary opportunity to make a better world through their vision. It fulfills a need in all of us as well, and we should never let this precious vision die. ?

A handwritten signature in black ink that reads "John H. King". The signature is written in a cursive, flowing style.

John H. King
President

Grant-giving areas and current criteria

The Foundation currently funds scholarship/fellowship programs at several educational levels. At the graduate level, the Foundation supports the MacJannet Fellows program, which is an international student exchange between the Fletcher School of Law and Diplomacy and the Institut Universitaire de Hautes Etudes Internationales in Geneva. Fellows in this program are encouraged to participate in Foundation activities. Several of the Foundation trustees are MacJannet Fellows. At the undergraduate level, the Foundation funds the MacJannet Talloires Scholarship program. College students in this program spend a summer in France near Annecy where they live with a French family, learn to speak French and understand French culture, take courses at the Tufts University European Center in Talloires and travel in Europe. During the year 2000, the Foundation welcomed to its Board, the first graduate of the MacJannet Scholars Program. At the secondary school level, the Foundation funds scholarships at the *Centre de Pratique Musicale* where members of the Annecy community develop skills in music. At the elementary school level the Foundation funds an English language teaching program in the Talloires Schools. The Foundation currently limits its grant giving to these four programs and hopes to continuously improve the quality of these programs and to solicit participation in Foundation activity from grant recipients. ?

Major Initiatives

During 2003 the Foundation completed a major phase of a long range project to perpetuate the MacJannet legacy through historical research about the MacJannets and the people they influenced; the development of a new biography; a new brochure about the MacJannet Foundation; a press-release length version of the MacJannet story;

the consolidation and disposition of the MacJannet personal documents into an archive; working with the Tufts librarian on consolidating various historic materials; developing a MacJannet web-site in which all of the archive and other information can be consolidated, as well as other heritage ideas that will be developed.

The Tufts University archivist, Greg Colati, helped by his assistant, Maura Kennedy, completed work organizing the MacJannet archives from the material shipped in 2000 from Geneva. The archive is completely available on the internet. www.macjannet.org

Much of the funding for this proposal was provided through special donations. ?

The Foundation

To perpetuate the MacJannets' spirit, their friends persuaded them in May 1968 to create the MacJannet Foundation. Donald MacJannet served as the Foundation's president until his death in 1986, and Charlotte MacJannet served as chairman until her death in 1999. Today new generations of the MacJannets' alumni and friends have embarked the Foundation on the next chapter of the MacJannet legacy: to preserve and spread the MacJannets' spirit outward from Talloires to the rest of the world.

Augustus Nasmith, Jr. one of the first MacJannet Fellows provides the following insight, which eloquently captures the essence of what made the MacJannets so unique : "Charlotte and Donald's spirit and energy connected with the good and the potential good in every one of us. They were nourishing.

They had lived through the twentieth century horrors and they were outspoken on the failures of socio political systems and the cost of abuses to the planet. But will any reminiscence describe the Macs as cynical? They treated each person who crossed their path as an agent for the balance and enlightenment that they held possible."

The founders of the Foundation wished to further international understanding by giving bright young men and women an opportunity to have a unique overseas educational experience including bi-cultural awareness, achieving fluency in the French language, and respect for balances in nature. Through these experiences, these exceptional young men and women become agents for change.

Purpose

The purpose of the MacJannet Foundation is to preserve, disseminate and

foster ideals and principles reflected in the lives of Charlotte and Donald MacJannet, specifically, international goodwill; integrity; French-American relations; world peace; non-violent conflict resolution; education of the whole person; performing arts; optimism; kindness and civility; and harmony between humankind and nature.

Vision

The vision of the MacJannet Foundation is to inspire people of all ages to become agents of change for a better, more understanding world.

Mission:

The mission of the Foundation is to establish and maintain grant programs and activities that (a) perpetuate the MacJannet legacy of experiential education, (b) preserve the MacJannet history, and (c) foster an awareness of a continuing and expanding MacJannet international community. ?

Le Prieuré

In 1958, the MacJannets bought an abandoned 11th-Century Benedictine priory in Talloires. Over the next 20 years they restored it as an international conference center, effectively providing for adults much the same learning experience they had previously offered to children. Its feeling of timelessness, combined with the beauty of its location on Lake Annecy, helped "Le Prieuré" become a magnet for international seminars, concerts and other programs. The MacJannets donated Le Prieuré to Tufts University, Donald's

alma mater, in 1978 for use as the school's European campus, and it is now formally known as the Tufts University European Center.

The restoration work, conferences and concerts proceeded simultaneously as conferees, musicians, former campers and friends volunteered to help with the restoration work. The MacJannets also welcomed the high-school and college age children of their former campers and students as volunteer workers in the restoration efforts and

found host French families in the area among their many local friends. This was the beginning of a new MacJannet educational program, which allowed young people to have a base from which to explore the same area that had captivated their parents and to become bi-cultural at the same time. ?

The MacJannet Legacy in Education

Donald Ross MacJannet (1894-1986) was a progressive American educator who operated private schools in Paris and its suburb of St.-Cloud beginning in 1922. Two years later he opened an international camp at Talloires on Lake Annecy in the French Alps. Both the MacJannet schools and camp functioned as models of progressive learning through experience for children of many cultures, characterized by such innovations as co-education, gender equality, frequent field trips and opportunities to interact with other cultures on a personal level.

Although French law prohibited French children from attending the MacJannet schools, the camp welcomed children from all over the world, providing many of them with their first introduction to the joys and challenges

of international relationships. Among their students were: Indira Ghandi, Supreme Court Justice Potter Stewart, the Duke of Edinburgh and the children of the ambassadors to France from the United States, Japan, China and Venezuela. Commencement speakers at the MacJannet School included such inspirational legends as Amelia Earhart and Babe Ruth.

Donald MacJannet's marriage in 1932 to Charlotte Blensdorf, a prominent teacher of Eurhythmics, added a rich new element of music and folklore to the school and camp programs. Charlotte MacJannet (1901-1999) was a German native who had taught in England and Sweden, and for the rest of their lives the MacJannets functioned as *de facto* international citizens: flouting national borders with impunity,

creating a community of global citizen's among their alumni and inspiring acquaintances with their perpetually youthful blend of energy, pragmatism and indefatigable optimism.

The German occupation of Paris in 1940 closed the MacJannet schools, but the MacJannets turned their camp at Talloires over to the Quakers as a refuge for French war orphans. The MacJannets fled France just ahead of the invading Axis armies and spent the World War II years in America, raising funds for French war relief and operating a school in Sun Valley, Idaho. They reopened the Talloires camp in 1949 and ran it until 1963 while establishing a winter residence nearby in Geneva, Switzerland. ?

Board Members and Officers

Officers for 2004

Officers

President:

Robert W. Jerome, Ph.D.

Vice President - France:

Jean-Marie Hervé

Vice President – Switzerland:

John King

Vice President – Development:

Wenke Thoman Sterns

Secretary / Executive Director

George Halsey, Esq.

Treasurer:

Douglas Marston

Founders

Amos Booth

Howard A. Cook*

Jean Pierre Francillion

James H. Halsey*

Charlotte B. MacJannet*

Donald R. MacJannet*

Richard Powell, Esq.

Ruth B. Snyder*

Honorary Trustees

Rocco (Rocky) Carzo

Suzanne Lansé*

Jean Mayer*

John O. Rich

Seymour Simches*

Trustees Emeriti

Amos Booth

John DiBiaggio

Pierre Dietz

Betty Eveillard

Carole Hambleton-Moser

Gerard Lignac

Senora di viti Pecorella*

Richard Powell, Esq.

Sally H. Pym

Overseers (class year)

Bruno Asselin (2006)

Caren Black Deardorf (2006)

Anna Rubin Downes (2006)

Anthony Kleitz, Ph.D.(2005)

John McJennett, III (2005)

Maria Robinson (2006)

Trustees

Pres. Lawrence S. Bacow, Ph.D.

Gabriella (Gaby) Goldstein (ex officio)

Class of 2004

George R. Halsey, Esq.

Mary vanBibber Harris

Jean-Marie Hervé

* *deceased*

Anthony (Tony) Cook

Tom Hunt, Esq.

Philip Rich

Class of 2005

Grace Lee Billings

Robert (Rob) Hollister

John Iglehart, Esq.

Robert W. Jerome, Ph.D.

Dan Rottenberg

Class of 2006

Hon. Willard Snyder

Wenke Thoman Sterns

Anna Swinbourne

John H. King, Ph.D

Douglas Marston

Cynthia Harts Raymond

Board Members are elected for a three-year term. Approximately, one-third of the 20 seats are elected at each annual meeting. ?

Income Statement	2003	2002	2001
Income			
Contributions	111208	76685	559675
Dividends	12758	12076	28017
Interest	8	11	15
Total Income	123974	88772	587707
Expense			
Accounting/ Prof Fees	5225	4079	5970
Conferences / Meetings	6259	3581	
Fund Raising Expense	20,457	718	16,605
Grants paid	60000	59,950	49,858
Insurance	2000	5423	4492
Postage	1467	1510	1410
Misc		75	635
Printing, Graphics, Mailing	7384	14080	3125
State Filing Fees	410	360	95
Supplies	790	529	32
Telephone Conferencing	319	201	
Website costs		348	
Total Expense	104311	90854	82222
Net Ordinary Income	19663	-2082	505485
Other Income / Expense			
Other Income			
Gain/Loss on investment	-162768	-2266	-5908
Total Other Income	-162768	-2266	-5908
Net Income	-143105	-4348	499577

Legal Standing

The MacJannet Foundation is a public charity under section 501(c)(3) of the United States Internal Revenue Code and maintains tax exempt status under section 501(a). The MacJannet Foundation is an organization described in sections 509(a)(1) and 170(b)(1)(A)(vi) and is not a private foundation under section 509(a). The MacJannet Foundation is registered with the Division of Public Charities of the Office of the Attorney General for the Commonwealth of Massachusetts, and the Secretary of State for the State of Connecticut.

Professional Advisors Auditors / Accounting:

Brown and Brown,
Boston, Massachusetts

Legal counsel:

Sullivan and Worcester
Boston, Massachusetts

Balance Sheet as of December 31, 2003			
Assets		Liabilities & Equity	
Current Assets		Equity	
Checking		Opening Balance	587,173
Fidelity Cash Acct	405,985	Retained Earnings	657,474
Fidelity Equity Acct	686,322	Net Income	-143,106
Fleet Savings	1,534		
Total Checking Sav-	1,093,841		
Total Current Assets	1,093,841	Total Equity	1,101,541
Other Assets			
Artwork Collectibles	7,700		
Total Assets	1,101,541	Total Liability & Equity	1,101,541

MacJannet Foundation Annual Meeting

**Minutes of the Business Session
June 21-22, 2003 Talloires**

1. Roll call

John King opened the first session of the meeting at Le Prieuré in Talloires at 9:00am on Saturday, June 21, 2003.

Attending:

The following 16 Trustees including 14 voting Trustees were present at the meeting and constituted a quorum: Grace Lee Billings, Tony Cook, George Halsey, Jean-Marie Hervé, Robert Hollister, John Iglehart, Robert Jerome, John King, Douglas Marston, Cynthia Raymond, Maria Robinson, Daniel Rottenberg, Anna Swinbourne, Willard Snyder and Wenke Sterns.

Also present were non-voting Trustees including Honorary Trustee, Rocco Carzo and Gabriella Goldstein *ex-officio*.

Absent:

The following Trustees were absent: Lawrence Bacow, Mary Harris, Tom Hunt and Philip Rich.

2. Welcome

John King welcomed the members of the Board of Trustees in attendance. A moment of silence was observed in honor of Susan Lansé and other dear friends as well as the founders of the MacJannet Foundation, now deceased. John King reviewed the agenda for the meeting, noting that the first session of the Saturday meeting would be a business meeting restricted to Trustees and that the afternoon and Sunday sessions were planned as the public session of the annual meeting open to Overseers, Overseer nominees and other persons interested in the work of the Foundation.

3. Approval of the Minutes of the Board Meeting of April 12, 2003 Annual Meeting

The Secretary reviewed the minutes of the previous meeting.
On motion duly made and seconded,

and after discussion the Trustees unanimously

Voted: to approve the minutes of the Meeting, of April 12, 2003 at the River Club in New York City.

4. Nominations and Elections

John King reviewed recommendations of the Nominating Committee and presented the following motions:

(a) Motion to Confirm the Election of Caren Black Deardorf as an Overseer.

On motion duly made and seconded, and after discussion the Trustees unanimously

Voted: to confirm the April 22, 2003 election of Caren Black Deardorf as an Overseer in the class of 2006. (please see exhibit 1)

(b) Motion to Elect Bruno Asselin as an Overseer.

On motion duly made and seconded, and after discussion the Trustees unanimously

Voted: to elect Bruno Asselin as an Overseer in the class of 2006. (please see exhibit 2)

[Note for record keeping purposes-

Overseer Class of 2005: John McJennett, III; Anthony Kleitz; Maria Robinson

[Note for record keeping purposes: the following persons have been proposed for consideration as Overseer nominees, pending consultation with them by their sponsors: Todd Langton, Cynthia Hosmer, and Doris Berger.]

Various comments and suggestions were offered during a brief discussion: create a kit of documents that explain the Foundation to new Overseers and Trustees; increase French membership in the Foundation; delineate the role of the Foundation and that of the Amis du Prieuré; obtain the mailing list of the Amis du Prieuré.

(c) Election of the Class of 2006 Trustees

On motion duly made and seconded, and after discussion the Trustees unani-

mously

Voted: to elect the class of 2006 Trustees (7 Trustee seats): Douglas Marston; John King; Philip Rich*; Willard Snyder; Anna Swinbourne; Wenke Sterns. (one vacancy)

[Note for record keeping purposes-Cynthia Raymond decided to withdraw having completed her term in the Class of 2003 as a voting Trustee and will continue as a Trustee Emeritus. See further notes below.

*Class of 2004 (7 seats:) Tony Cook; George Halsey; Mary vanBibber Harris; Jean-Marie Hervé; Thomas Hunt; (2 vacancies). *Philip Rich was extended by one year to be a member of the Class of 2004; see further notes below.*

Class of 2005 (6 seats) Robert Hollister, John Iglehart, Robert Jerome; Grace Lee Billings; Daniel Rottenberg and (one vacancy).

President of Tufts University, Lawrence Bacow serves as trustee pursuant to By Law.

Director of the Tufts European Center, Gabriella Goldstein, serves as a non-voting trustee ex-officio pursuant to vote of the Board at the 1997 annual meeting.

Various comments and suggestions were made during discussions related to these elections: A proposal was made (and subsequently approved) to re-elect Philip Rich to continue as a voting Trustee until the 2004 annual meeting even though he has not met the general requirement of attending at least two of the previous three annual meetings, in view of his important services and enthusiastic support for the Foundation. There was discussion about the intentions of Tom Hunt in respect to his seat as a voting Trustee since Tom has not attended the annual meeting for several years and his current term will expire in 2004. (Tom has subsequently informed the President of his wish to be converted to Overseer when his Trustee term ends.) An issue exists as to the advisability of restrict-

ing attendance in the business meeting session of the annual meeting and whether the Board might be pre-occupied with intricate rule making that exceeds the practical requirements of the Board. It was noted that the President has discretion to invite persons other than voting trustees to the business meeting as a prerogative. A suggestion was made to the effect that Trustees are expected to raise money for the Foundation. Anna Swinbourne noted that the Foundation needs to involve more young people.

(d) Election of the Officers for 2004

On motion duly made and seconded, and after discussion the Trustees unanimously

Voted: to elect officers for 2004 as follows:

President: Robert Jerome

Secretary: George Halsey

Treasurer: Douglas Marston

Vice President – Switzerland: John King

Vice President - France: Jean-Marie Hervé

Vice President – Development: Wenke Sterns

The Secretary reviewed the accomplishments of the Foundation that have resulted from the leadership and efforts of John King during his three terms as president of the Foundation:

1. Developed contact and established credibility of the Foundation that led to the \$475,000 donation received in connection with Charlotte MacJannet’s estate.
2. Developed contact with the Ridgefield Foundation and established credibility of the Foundation leading to the annual \$50,000 grant from the Ridgefield Foundation, known as the “Howard A. Cook Memorial Bequest.”
3. Organized system of care for Charlotte MacJannet during the last two year of her life, that permitted her to stay in her own apartment with 7x24 care.
4. Arranged to move the furniture and Steinway piano from the MacJannet apartment to the Prieuré
5. Established the Fletcher IHUE Exchange program as a major project of the MacJannet Foundation.

6. Revived the MacJannet practice of having direct involvement with students in the Fletcher / IHUE exchange program.
7. Introduced the Fletcher School to the Prieuré, launching an annual Fletcher program at the Prieuré that is rapidly expanding in scope and significance.
8. Drove the creation and special funding of the MacJannet Archives project and personally supervised the packing and transportation of the material from the MacJannet apartment to Tufts.
9. Established the Overseers – thereby expanding the avenues of participation and the number of persons directly involved.
10. Increased French grants by as much as seven fold.
11. Increased contact with French grantees.
12. Started more contact with the MacJannet Scholars
13. Developed a model of planning and organization for the annual meeting.
14. Conducted two Talloires Nights fund raisers.
15. Reorganized the Board, committees and substantially updated the by laws.
16. Achieved a consensus on the necessity of a 5% cap on the grants budget, thereby protecting the Foundation from erosion from inflation or invasions of capital that could weaken the Foundation over time and eventually render the grants meaningless.
17. Led the development of a fund raising presentation, authored by Tony Cook, that consolidated the Foundation’s directions and in turn launched a new strategic review process.
18. Established the Foundation’s high level vision: Inspiring people of all ages to be agents of change for a better more understanding world
19. Greatly improved the Foundation’s relationship and spirit of cooperation with Tufts.
20. Established the participation of the President of Tufts University in the Foundation board as an automatic feature of the by laws.

On motion duly made and seconded,

and after discussion the Trustees unanimously

Voted: to express their heartfelt appreciation to John King for his outstanding leadership as President of the MacJannet Foundation during the extraordinary transition period of 2000-2003.

(e) Honorary Trustees

[Note for record keeping purposes that the following persons were previously elected as honorary trustees: Rocky Carzo, Seymour Symches, John O. Rich, Suzanne Lansé (posthumous) and Jean Mayer (posthumous)]

(f) Trustees Emeriti

John King informed the Trustees that Cynthia Raymond, celebrating her 90th birthday, wished to remain as a Trustee Emeritus and not continue as a voting Trustee. Cynthia offered personal remarks on the Foundation and the Board stood up in unison to applaud Cynthia’s contributions to the Foundation and especially her embodiment of the dignity and optimism of the MacJannet spirit.

On motion duly made and seconded, and after discussion the Trustees unanimously

Voted: to elect Cynthia Raymond as a Trustee Emeritus and to record in these minutes, the gratitude of the MacJannet Foundation for her many years of service to the MacJannet Foundation and her 70 years as a close friend of the MacJannets.

[Note for record keeping purposes-the following persons have been previously elected as Trustees Emeriti: John DiBiaggio; Elizabeth Eveillard; Richard Powell (also a Founder); Amos Booth (also a Founder); Carol Hambleton-Moser and Pierre Dietz]

5. Treasurer’s Report

The Treasurer reported that the Foundation is in good financial standing. The most recent financial statement is the Fidelity statement and strategic analysis for the month of May 2003, which the Treasurer summarized. (Available on request to the Secretary).

6. Consideration of the Grants Budget for 2004

Background concerning the grants:

The Foundation's by-laws require that the totality of its annual grant expenditures fall within 5% of its total corpus. IRS regulations call for the corpus to be calculated as an average balance over the most recent tax year. For the tax year 2002, the average corpus of the Foundation was \$905,250. 5% of this amount is \$45,263. This is \$1,237 (or 2.66%) less than last year's available grant total of \$46,500. To make the grant calculation easier, this year's available amount has been slightly rounded down to an even \$45,200.

A suggestion was made at the 2002 Board meeting to use a three-year trailing average method to lessen the ups-and-downs of grant totals each year. John King suggested that this is a good method for large grant-making institutions, but for a small Foundation such as ours, there would be too many complications for our 5% of corpus rule for such a method to be easily manageable. In any event, prudent financial management has enabled us to keep the grant total virtually identical to last year's grants, even in a down-market year.

The April 12, 2003 Board meeting passed a Resolution to establish a Strategic Objectives Committee to review the Foundation's mission and objectives, with a view to refining our programs to better realize the vision of our Founders. The Resolution also stated that the review would not financially displace long-standing Foundation support for its current list of grant programs. This grants budget reflects that decision.

Under the circumstances, the President recommended that the 2004 program grants be established at certain levels that involved minute reductions in the grants to the Tufts and Fletcher programs.

Bob Jerome suggested at that point that if each Trustee made a small donation as an assessment to cover the reduction, then the reduction would not be necessary.

[Note: recap of grants / funding – previous years]

The meeting adjourned for a board photograph and resumed as an open meeting in the Flag room for the second session.

Budget Year	2000	2001	2002	2003	2004
Corpus	\$664,044	\$682,777	\$1,022,986	\$931,437	\$905,250
5% guideline	\$33,202	\$34,139	\$51,149	\$46,572	\$45,263
MacJannet Schola	\$25,000	\$25,000	\$28,000	\$30,000	\$30,000
Annecy - Cntr Prtq	\$500	\$2,000	\$3,000	\$3,500	\$3,500
Talloires	\$2,000	\$2,000	\$3,000	\$3,500	\$3,500
Int'l House NYC	\$2,000	\$1,000	\$0	\$0	
MacJannet Fellow	\$8,500	\$8,500	\$8,500	\$9,500	\$9,500
Archives Project		\$2,500	\$8,600		
Total	\$38,000	\$41,000	\$51,100	\$46,500.00	\$46,500.00
Net budget	(\$4,798)	(\$6,861)	\$49	\$72	(\$1,237)

On motion duly made and seconded, and after discussion the Trustees unanimously

Voted: to urge each Trustee to make a voluntary special donation of \$120 each in order avoid the necessity of a reduction in the amount of the grants

On motion duly made and seconded, and after discussion the Trustees unanimously

Voted: to authorize the following grants for the 2004 calendar year.

Tufts MacJannet Scholars	30,000
Centre Practique, Annecy	3,500
Talloires English Program	3,500
MacJannet Fellow Program	* 9,500
Total	46,500

* The MacJannet Fellows grant consists of 3 sub grants: \$3500 to the Fletcher School of Law and Diplomacy (same amount as for 2002); and \$6000 to the four exchange students for living assistance stipends (\$1,000 more than in 2002,) broken down as follows: \$1750 for each student in Boston; \$1250 for each student in Geneva.

MacJannet Foundation Annual

Meeting

Minutes of the Public Session

June 21-22, 2003 Talloires

The meeting resumed in the Flag Room of the Prieuré after a group photograph was taken. John King made opening comments and provided a report of the activities of the Foundation during the previous 12 months. Doug Marston made the Treasurer's report; Gabriella Goldstein reported on the activity of the Prieuré; and Wenke Thoman reported on the success of Talloires Night-NY 2003

1. Foundation Issue/ Project Discussions (John King)

1a. MacJannet Heritage Project
Maura Kenny reported on the legacy project and suggested ideas for next steps, including future phases of the project and funding.

1.2. AFS Exchange Program

John King led a discussion on working with the AFS exchange program as a sponsor for the 2004-2005 academic year, based on the AFS briefing at the April 2003 Board meeting and the proposal presented by AFS in June 2002. At the present time, funding is not available to permit the Foundation to qualify as a sponsor of the AFS program but there is an interesting synergy in the mission of AFS with the mission of the Foundation.

2. Foundation Strategic Objectives (John King/George Halsey)

The Board continued the discussion of strategy initiated at the April 2003 Board meeting.

Strengths

Strong Board / energy / leadership / knowledge / volunteer spirit / low expense ratio / willingness to work; board member spirit and level of interest. People do feel a sense of awe and amazement here- and draw inspiration and strength from its magnificence.

Weaknesses

Grants / capital / resources too small for grant making foundation; blurred roles of MacJannet Board, Tufts Agenda vs Amis du Prieuré; weak spreading interest in the work of the Foundation; close identification with Tufts blurs our identity and purpose to outsiders; limited opportunities for participation.

Strategic Ideas

Global Citizens Initiative

Goal: increase dramatically the number of agents of change for a more understanding world.

Strategy:

- i. Engage educational institutions to elevate their education of active citizens of the world.
- ii. Organize and support an international network of universities and

schools

- iii. Annual conferences at the Prieuré
- iv. Electronic network to foster exchange, provide assistance etc.

Organization

- i. Co-sponsored by University College of Citizenship and Public Service at Tufts and the MacJannet Foundation
- ii. Five year project.

Meeting Adjourned.

Note: The Strategic Committee held a meeting in October and a second meeting in April of 2004 resulting in clarification of the MacJannet strategy to be presented in the 2004 annual meeting.



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 Wellesley, Massachusetts 02481
 Phone: 617 875-7780
 Fax: 781 442-1658
 Email:
 George.halsey@sun.com

A non-profit, charitable organization established in 1968 to promote international cooperation and understanding through the support of educational, cultural and scientific programs for the welfare of mankind

JOIN US ON THE WEB
WWW.MACJANNET.ORG



Benefactors

\$ 10,000 or more

Anonymous
 Ridgefield Foundation
 Willard Snyder & the
 Breidenthal-Snyder Foundation

\$ 2500-9999

Douglas Marston
 Cynthia Harts Raymond
 Wenke Thoman Sterns
 Halsey Family

\$ 1,000-2,499

DeraCom
 George Forman
 Vivie VonWalstrom

\$ 500-999

Alexander Family Foundation
 Maryam Amiryani
 Stephen/Christine Bosworth
 Anthony/Corlis Cijiware Cook
 Timothy Cook
 Elizabeth Mugar Eveillard
 Peter/Pamela Flaherty
 Sheila Hehmeyer
 Robert Jerome
 John/Maria Jesus King
 Dana Hammond Kligerman
 Dan & Barbara Rottenberg
 Lenore & Herman
 Rottenberg Foundation

Jay Marc Schwamm
 Anna Swinbourne
 Edward Townsend, Jr. /
 Townsend & Valenti
 Tufts University
 Charles Werner

- \$499

Shirley Aidekman-Kaye
 Edward Barber
 Grace Lee Billings
 Hilary Black
 Jesse/Christine Brumfield
 Mrs. Howard Cook
 Hans Courant
 Terry Diebel
 Barbara Doering
 Jean-Marie Hervé
 Robert Hollister
 Cathy Donaher
 Thomas/Judith Hunt
 Tenley Jones
 Anthony Kliezt
 Margorie Loggia
 Mary Frances Lowe
 Cynthia Mazzoni
 Linda MacJannet
 John/Jane McJennett
 Sandra Meditz
 Benjamin Minard
 Augustus Nasmith
 Louise Parent

Karlen Poma
 Prudential Matching
 Sally Pym
 Philip Rich
 Wm/Lucretia Romey
 Donald Stauffer
 B. Brooks Thomas
 Barbara Brown Watts
 Patricia Wrenn
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